

GENERAL FUND REVENUE BUDGET SUMMARY

Line	2010/11		2011/12
	Original £000's	Revised £000's	Budget £000's
1 Natural and Built Environment	2,183	2,093	2,018
2 Community Development	2,311	2,075	1,963
3 Contract and Asset Management	3,338	2,954	2,696
4 Revenues and Benefits	1,609	1,742	834
5 Corporate and Central Services	2,019	2,169	2,330
6 MSDC Integration / Merger	25	92	200
7 Net Service Cost	11,485	11,125	10,041
8 Reduced Staffing Costs / Vacancy Mgt.	(125)	0	(125)
9 Additional Savings & Income	(75)	0	(75)
10 Allowance for Cost Pressures / Lower Income	0	0	96
11 Total Net Service Costs	11,285	11,125	9,937
12 Capital charges / Asset Management & Investment Income	(918)	(926)	(921)
13 Revenue Financing of capital	0	1,120	0
14 Pension / Deficit Contributions	746	746	781
15 Transfers to / (from) Earmarked Reserves	(175)	(1,175)	(84)
16 Net Revenue Expenditure	10,938	10,890	9,713
17 Use of Reserves - General	(100)	(2)	(80)
18 MSDC Integration / Merger	0	(50)	(200)
19 Budget Requirement	10,838	10,838	9,433
20 Deficit / Surplus (-) on Collection fund	4	4	(20)
21 Government Support	(6,240)	(6,240)	(4,659)
22 Add'l Gov't Support for no CTax rise	0	0	(115)
23 Demand on Collection Fund	4,602	4,602	4,639
24 Council Tax Base	33,107	33,107	33,373
25 Council Tax for Band D Property	139.01	139.01	139.01
26 Council Tax	4,602	4,602	4,639

GENERAL FUND BUDGET SUMMARY - NET SERVICE COSTS EXCLUDING CAPITAL CHARGES

Line	2010/11		2011/12
NATURAL & BUILT ENVIRONMENT	Original £000's	Revised £000's	Budget £000's
Environmental Protection			
27 Environmental Health	548	558	561
28 Carbon Reduction	55	51	33
29 Pest & Dog Control	14	24	22
30 Housing Standards	38	63	52
31 Renovation Grants	124	91	103
32 Care & Repair	26	21	21
33 Licensing	48	30	31
34 Total Environmental Protection	853	838	823
Planning Policy & Control			
35 Planning Policy & Conservation	412	368	387
36 Development Control	811	810	754
37 Building Control	102	70	45
38 Total Planning Policy & Control	1,325	1,248	1,186
39 TOTAL NATURAL & BUILT ENVIRONMENT	2,178	2,086	2,009

GENERAL FUND BUDGET SUMMARY - NET SERVICE COSTS EXCLUDING CAPITAL CHARGES

Line	2010/11		2011/12
COMMUNITY DEVELOPMENT	Original £000's	Revised £000's	Budget £000's
Leisure & Community Safety			
40 Hadleigh Swimming Pool	128	99	88
41 Kingfisher Leisure Centre	219	219	191
42 Sport & Leisure Promotion	178	151	157
43 Be Active Leisure Inclusion	53	53	65
44 Community Safety	248	152	164
45 Children's Play Programme	22	19	18
46 Total Leisure & Community Safety	848	693	683
Community Grants, Arts & Tourism			
47 The Arts	51	32	23
48 Tourism	188	212	148
49 Community Achievement Awards & Young Pe	38	63	64
50 Grants and Contributions	414	389	356
51 Total Arts & Tourism	691	696	591
Housing & Economic Development			
52 Economic Development	132	145	151
53 Affordable Housing	117	169	147
54 Homelessness	78	41	45
55 Babergh Response	(22)	(43)	(62)
56 Other Housing Services	163	151	151
57 Total Housing & Economic Development	468	463	432
58 TOTAL COMMUNITY DEVELOPMENT	2,007	1,852	1,706

**GENERAL FUND BUDGET SUMMARY - NET SERVICE COSTS EXCLUDING
CAPITAL CHARGES**

Line	2010/11		2011/12
CONTRACT & ASSET MANAGEMENT	Original £000's	Revised £000's	Budget £000's
Waste Collection			
59 Domestic Waste Collection	1,456	1,441	1,431
60 Trade & Green Waste Collection	(68)	(122)	(73)
61 Recycling Strategy & Consortium	(170)	(213)	(319)
62 Total Waste Collection	1,218	1,106	1,039
Countryside Management & Flood Defenses			
63 Street Cleansing & Abandoned Vehicles	613	564	550
64 Footpaths & Countryside Management	98	33	35
65 Amenity Areas	424	408	387
66 Parks & Open Spaces	307	282	277
67 Flood Defence & Land Drainage	13	4	4
68 Total Countryside Management & Flood Defenses	1,455	1,291	1,253
Asset Management & Other Services			
69 Car Parking	57	120	5
70 Public Conveniences	171	169	118
71 Industrial & Starter Units	(32)	(44)	(52)
72 East House	15	18	7
73 Belle Vue House	0	(8)	2
74 Asset Management	77	83	74
75 Other Services	73	35	50
76 Total Asset Management & Other Services	361	373	204
77 TOTAL CONTRACT & ASSET MANAGEMENT	3,034	2,770	2,496

GENERAL FUND BUDGET SUMMARY - NET SERVICE COSTS EXCLUDING CAPITAL CHARGES

REVENUES & BENEFITS	2010/11		2011/12
	Original £000's	Revised £000's	Budget £000's
Revenues & Benefits			
78 Housing/Council Tax Benefits	413	562	(547)
79 Council Tax Collection	369	380	(81)
80 NNDR Collection	94	95	(64)
81 SRP	0	39	1,515
	876	1,076	823
82 Concessionary Travel	772	668	12
83 TOTAL REVENUES & BENEFITS	1,648	1,744	835

CORPORATE AND CENTRAL SERVICES	2010/11		2011/12
	Original £000's	Revised £000's	Budget £000's
Corporate Management & Democratic Services			
84 Corporate Management, Democratic Processes	1,278	1,440	1,366
85 Performance Management & Improvement	121	127	115
86 Publicity and Information	118	114	115
87 Bank Charges, Audit Fees and Treasury Manag	208	228	206
88 Electoral Registration	110	127	128
89 Conducting Elections	39	48	143
90 Local Land Charges	20	(33)	10
91 Other Unallocated Costs	1	45	111
92 Partnership Agreements	5	2	2
93 Other Services	10	4	10
94 Total Corporate Management & Democratic Services	1,910	2,102	2,206
Other Corporate Services			
95 Civil Protection & Emergency Planning	67	80	78
96 Corporate Subscriptions	63	39	49
97 Business Rates Growth	0	(36)	0
98 Total Other Corporate Services	130	83	127
99 TOTAL CORPORATE AND CENTRAL SERVICES	2,040	2,185	2,333

100 NET SERVICE COSTS	10,907	10,637	9,379
101 Capital Charges (Depreciation etc)	553	396	462
102 TOTAL NET SERVICE COSTS	11,460	11,033	9,841

NATURAL & BUILT ENVIRONMENT HEAD OF SERVICE - M FIRTH

Environmental Protection

Lead Manager(s) - J Kilgannon & J Rainer

Summary of Environmental Protection

Line	2010/11		2011/12
	Original £000's	Revised £000's	Budget £000's
103 Supplies & Services	83	118	63
104 Direct Staffing Costs	822	816	828
105 Income	(205)	(207)	(186)
106 Direct Costs / Income	700	727	705
107 Back Office Staffing Costs	153	111	119
108 Capital Charges	6	7	9
109 Net Cost to General Fund	858	845	832

Detailed Breakdown of Environmental Protection

	2010/11		2011/12
	Original £	Revised £	Budget £
Environmental Health (2128-2135, 2138, 2140)			
110 Analysts / Consultancy Fees	8,120	13,060	7,460
111 Air Monitoring Expenses	5,600	5,600	1,800
112 Other Costs	15,300	21,970	17,560
113 Direct Staffing Costs	450,420	477,130	495,290
114 Env. Protection Act Licence	(8,370)	(10,190)	(12,000)
115 Other Fees and Charges	(4,510)	(4,830)	(4,510)
116 Direct Costs / Income	466,560	502,740	505,600
117 Back Office Staffing Costs	81,220	55,610	56,090
118 Capital Charges	5,610	6,770	8,700
119 Net Cost of Service	553,390	565,120	570,390
Carbon Reduction (2139)			
120 Contributions & Promotion	11,600	38,960	0
121 Direct Staffing Costs	63,240	33,990	32,790
122 Income	(22,500)	(22,500)	0
123 Direct Costs / Income	52,340	50,450	32,790
124 Back Office Staffing Costs	3,000	230	370
125 Net Cost of Service	55,340	50,680	33,160

Environmental Protection (cont.)

Line	2010/11		2011/12
	Original £	Revised £	Budget £
Pest & Dog Control (2136, 2137)			
126 Contracted Services	6,100	6,100	5,600
127 Other Costs	590	590	530
128 Direct Staffing Costs	3,790	3,130	3,020
129 Fees and Charges	(1,420)	(1,420)	(1,420)
130 Direct Costs / Income	9,060	8,400	7,730
131 Back Office Staffing Costs	4,900	15,940	14,630
132 Net Cost of Service	13,960	24,340	22,360
Housing Standards (3011)			
133 Direct Staffing Costs	34,250	63,030	52,110
134 Direct Costs / Income	34,250	63,030	52,110
135 Back Office Staffing Costs	4,360	0	0
136 Net Cost of Service	38,610	63,030	52,110
Renovation Grants (3010)			
137 Promotion and Publicity	890	890	820
138 Direct Staffing Costs	113,790	88,150	99,550
139 Direct Costs / Income	114,680	89,040	100,370
140 Back Office Staffing Costs	9,470	2,090	2,890
141 Net Cost of Service	124,150	91,130	103,260
Care and Repair (3059)			
142 Direct Administration Costs	15,940	15,940	15,940
143 Other Costs	5,320	1,400	1,030
144 Direct Staffing Costs	2,430	2,500	2,500
145 Direct Costs / Income	23,690	19,840	19,470
146 Back Office Staffing Costs	2,120	840	1,040
147 Net Cost of Service	25,810	20,680	20,510

Environmental Protection (cont.)

Line	2010/11		2011/12
	Original £	Revised £	Budget £
Licensing			
148 Legal Notices, Adverts, etc.	13,500	13,500	12,390
149 Direct Staffing Costs	154,710	147,660	142,570
150 Licence Fee Income	(158,870)	(158,870)	(158,870)
151 Other Income	(9,090)	(9,090)	(9,090)
152 Direct Costs / Income	250	(6,800)	(13,000)
153 Back Office Staffing Costs	47,690	36,630	43,560
154 Net Cost of Service	47,940	29,830	30,560
155 Total Environmental Protection	859,200	844,810	832,350

**NATURAL & BUILT ENVIRONMENT
HEAD OF SERVICE - M FIRTH**

Planning Policy and Control

Lead Manager(s) - R Cooke , N Ward, G Starling

Summary of Planning Policy & Control

Line	2010/11		2011/12
	Original £000's	Revised £000's	Budget £000's
156 Premises & Transport Expenses	5	5	5
157 Supplies & Services	262	125	91
158 Direct Staffing Costs	1,740	1,747	1,790
159 Income	(862)	(856)	(882)
160 Direct Costs / Income	1,145	1,021	1,004
161 Back Office Staffing Costs	189	227	182
162 Capital Charges	(8)	0	0
163 Net Cost to General Fund	1,325	1,248	1,186

Detailed Breakdown of Planning Policy & Control

	2010/11		2011/12
	Original £	Revised £	Budget £
Planning Policy & Conservation (2201, 2202, 2206, 2208)			
164 Legal Notices and Adverts	940	940	860
165 Other Costs	22,430	47,410	39,350
166 Direct Staffing Costs	343,570	306,800	316,090
167 Income	0	(16,840)	0
168 Direct Costs / Income	366,940	338,310	356,300
169 Back Office Staffing Costs	44,790	29,770	30,560
170 Net Cost of Service	411,730	368,080	386,860
Development Control (2205, 2210)			
171 Planning Advertisements	16,880	16,880	16,880
172 Consultants and Legal Fees	201,930	51,540	25,540
173 Fuel	2,980	2,600	2,010
174 Direct Staffing Costs	943,060	988,580	989,640
175 Planning Fees	(352,500)	(342,500)	(367,500)
176 Other Income	(96,430)	(77,170)	(29,510)
177 Direct Costs / Income	715,920	639,930	637,060
178 Back Office Staffing Costs	103,210	169,760	116,450
179 Capital Charges	(8,430)	0	0
180 Net Cost of Service	810,700	809,690	753,510

Planning Policy and Control (cont.)

Building Control (2203;2204;2207 & 3952)			
181 Consultancy Fees and Other Costs	21,590	9,970	11,000
182 Direct Staffing Costs	453,120	452,870	484,870
183 Income	(413,360)	(420,280)	(485,710)
184 Direct Costs / Income	61,350	42,560	10,160
185 Back Office Staffing Costs	40,510	27,690	35,340
186 Net Cost of Service	101,860	70,250	45,500

187 Total Planning Policy & Control	1,324,290	1,248,020	1,185,870
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**COMMUNITY DEVELOPMENT
HEAD OF SERVICE - C FOTI**

Leisure & Community Safety

Lead Manager(s) - P Little

Summary of Leisure & Community Safety

Line	2010/11		2011/12
	Original £000's	Revised £000's	Budget £000's
188 Premises Expenses	58	56	57
189 Supplies & Services	240	182	96
190 Transport Expenses	16	14	14
191 Agency and Contracted Services	177	177	173
192 Direct Staffing Costs	426	321	333
193 Income	(203)	(134)	(70)
194 Direct Costs / Income	714	616	603
195 Back Office Staffing Costs	133	77	79
196 Capital Charges	304	218	253
197 Net Cost to General Fund	1,151	911	935

Detailed Breakdown of Leisure & Community Safety

	2010/11		2011/12
	Original £	Revised £	Budget £
Hadleigh Swimming Pool (1570)			
198 Management Fee	52,550	52,550	51,300
199 Premises	17,060	16,810	16,930
200 Premises - Insurances	1,290	1,060	1,060
201 Other Costs	36,700	18,550	400
202 Direct Staffing Costs	7,620	9,010	7,990
203 Reimbursement of costs	(1,500)	(1,500)	(1,500)
204 Government Contribution To Free Swimming	(25,170)	(8,710)	0
205 Direct Costs / Income	88,550	87,770	76,180
206 Back Office Staffing Costs	39,020	11,180	10,960
207 Capital Charges	74,800	49,090	84,720
208 Net Cost of Service	202,370	148,040	171,860

Leisure & Community Safety (cont.)

Line	2010/11		2011/12
	Original £	Revised £	Budget £
Kingfisher Leisure Centre (1574)			
209 Management Fee	122,620	122,620	119,700
210 Premises	31,030	30,620	30,930
211 Premises - Insurances	8,390	6,870	6,870
212 Legal and Other Costs	87,740	45,290	2,910
213 Operating Lease payments	6,910	6,910	6,910
214 Direct Staffing Costs	18,600	22,130	19,850
215 Government Contribution To Free Swimming	(58,740)	(20,330)	0
216 Reimbursement of costs	(13,500)	(13,500)	(13,500)
217 Direct Costs / Income	203,050	200,610	173,670
218 Back Office Staffing Costs	15,650	18,690	16,420
219 Capital Charges	213,540	153,590	163,240
220 Net Cost of Service	432,240	372,890	353,330
Community Sports Coach, Sport & Leisure Promotion (3923;1556;1557)			
221 Courses, Coaching & Sport Development	17,600	15,460	18,090
222 Active Sport	0	6,000	6,000
223 Promotional Costs	2,550	650	2,550
224 Direct Staffing Costs	114,050	105,570	99,150
225 Fees and Charges	(300)	(4,280)	(1,320)
226 Direct Costs / Income	133,900	123,400	124,470
227 Back Office Staffing Costs	44,240	28,000	32,750
228 Net Cost of Service	178,140	151,400	157,220
Be Active Leisure Inclusion (3922)			
229 Other Costs	4,170	3,740	4,420
230 Direct Staffing Costs	45,500	45,420	57,860
231 Other Income	(1,900)	(400)	(400)
232 Direct Costs / Income	47,770	48,760	61,880
233 Back Office Staffing Costs	5,330	4,270	3,590
234 Net Cost of Service	53,100	53,030	65,470

Leisure & Community Safety (cont.)

Line	2010/11		2011/12
	Original £	Revised £	Budget £
Community Safety (3914, 3915, 3918)			
235 CCTV Operating Costs	30,880	31,380	31,840
236 Crime Prevention Initiatives	26,600	32,560	9,360
237 Contributions	34,820	31,580	24,370
238 Other Costs	2,250	2,060	1,960
239 Direct Staffing Costs	204,470	111,280	125,410
240 Suffolk CC Contribution	(69,000)	(65,660)	(38,420)
241 Direct Costs / Income	230,020	143,200	154,520
242 Back Office Staffing Costs	18,430	8,970	9,840
243 Capital Charges (re. CCTV)	15,620	15,050	5,050
244 Net Cost of Service	264,070	167,220	169,410
Children's Play Programme (3924)			
245 Supplies & Services	2,890	950	1,530
246 Transport Expenses	5,130	4,090	2,940
247 Direct Staffing Costs	35,560	26,840	22,390
248 Income	(32,450)	(18,860)	(14,840)
249 Direct Costs / Income	11,130	13,020	12,020
250 Back Office Staffing Costs	10,420	5,900	5,450
251 Net Cost of Service	21,550	18,920	17,470
252 Total Leisure & Community Safety	1,151,470	911,500	934,760

**COMMUNITY DEVELOPMENT
HEAD OF SERVICE - C FOTI**

Community Grants, Arts & Tourism

Lead Manager(s) - K Coghlin

Summary of Community Grants, Arts & Tourism

Line	2010/11		2011/12 Budget £000's
	Original £000's	Revised £000's	
253 Premises Expenses	26	13	11
254 Supplies & Services	411	427	365
255 Direct Staffing Costs	233	266	202
256 Income	(52)	(66)	(32)
257 Direct Costs / Income	618	640	546
258 Back Office Staffing Costs	73	57	46
259 Capital Charges	(2)	2	2
260 Net Cost to General Fund	689	698	593

Detailed Breakdown of Community Grants, Arts & Tourism

	2010/11		2011/12 Budget £
	Original £	Revised £	
The Arts (1701)			
261 Arts Development	8,990	14,090	3,990
262 Other Projects	500	180	360
263 Babergh Amplifier Subscription	3,220	9,160	3,220
264 Direct Staffing Costs	31,380	18,500	14,130
265 Arts Council Funding & Other Contributions	(90)	(11,170)	(90)
266 Direct Costs / Income	44,000	30,760	21,610
267 Back Office Staffing Costs	6,790	960	1,150
268 Net Cost of Service	50,790	31,720	22,760
Tourism (1565-1568)			
269 Repairs Contracts	1,680	2,680	840
270 Running Costs	4,610	4,750	4,400
271 Goods for Resale	20,000	20,000	10,000
272 Signs	2,020	2,020	2,020
273 Marketing (Advertising, Exhibitions etc.)	19,110	19,110	17,110
274 Other Costs	13,920	16,840	29,310
275 Direct Staffing Costs	131,270	156,830	85,970
276 Sale of Goods	(35,000)	(35,000)	(20,000)
277 Sudbury TC Reimbursement	(7,610)	(7,610)	0
278 Other Contributions	(4,190)	(6,560)	(6,470)
279 Direct Costs / Income	145,810	173,060	123,180
280 Back Office Staffing Costs	42,390	37,990	24,790
281 Capital Charges	(1,930)	2,410	2,410
282 Net Cost of Service	186,270	213,460	150,380

Community Grants, Arts & Tourism (cont.)

Line	2010/11		2011/12
	Original £	Revised £	Budget £
Community Achievement Awards & Young People's Activities (3909, 4815)			
283 Community Achievement Awards	4,500	4,500	4,500
284 New Initiatives (Young People's Activities)	8,400	8,770	8,400
285 Other Costs	1,460	1,240	1,790
286 Direct Staffing Costs	22,740	53,360	53,500
287 Other Support	(5,500)	(5,870)	(5,500)
288 Direct Costs / Income	31,600	62,000	62,690
289 Back Office Staffing Costs	6,700	1,130	1,540
290 Net Cost of Service	38,300	63,130	64,230
Grants (3809)			
Grant Recipients under £50k			
291 Community Safety	24,580	24,850	21,310
292 Healthy Ambitions	98,080	97,940	89,920
293 Supporting the Local Economy	12,920	12,920	12,220
294 A Greener Babergh - Countryside Mgmt	61,350	63,700	57,070
295 Community Cohesion	20,000	20,000	9,000
296 Quay Theatre	51,500	51,500	34,000
Grant Recipients over £50k			
297 CABs	59,570	59,570	59,570
Other Direct Costs			
298 Miscellaneous Costs (CAB)	20,030	6,780	6,780
299 Direct Staffing Costs	48,930	35,230	47,960
300 Direct Costs / Income	396,960	372,490	337,830
301 Back Office Staffing Costs	16,680	16,460	18,170
302 Net Cost of Service	413,640	388,950	356,000
303 Total Community Grants, Arts & Tourism	689,000	697,260	593,370

**COMMUNITY DEVELOPMENT
HEAD OF SERVICE - C FOTI**

Housing & Economic Development Services (Excl. Council Housing)

Lead Manager(s) - I Tippett & D Clarke

Summary of Housing & Economic Development Services

Line	2010/11		2011/12 Budget £000's
	Original £000's	Revised £000's	
304 Supplies & Services	211	256	116
305 Transport Expenses	6	6	3
306 Direct Staffing Costs	394	453	388
307 Income	(273)	(343)	(162)
308 Direct Costs / Income	338	372	345
309 Back Office Staffing Costs	112	73	69
310 Capital Charges	21	21	21
311 Net Cost to General Fund	471	466	435

Detailed Breakdown of Housing & Economic Development Services

	2010/11		2011/12 Budget £
	Original £	Revised £	
Economic Development (2301)			
312 Business Expansion Loans	10,000	0	0
313 Choose Suffolk	17,000	17,000	14,000
314 New Initiatives	8,500	2,000	5,000
315 Other Costs	6,500	26,550	24,170
316 Direct Staffing Costs	73,480	83,960	84,490
317 Income	(5,600)	(6,200)	(200)
318 Direct Costs / Income	109,880	123,310	127,460
319 Back Office Staffing Costs	5,020	3,740	4,810
320 Capital Charges	17,390	18,180	18,180
321 Net Cost of Service	132,290	145,230	150,450
Affordable Housing (3021)			
322 Professional & Consultancy Fees	16,150	14,150	14,150
323 Direct Staffing Costs	76,670	147,790	126,150
324 Direct Costs / Income	92,820	161,940	140,300
325 Back Office Staffing Costs	24,020	6,960	6,640
326 Net Cost of Service	116,840	168,900	146,940

Housing & Economic Development Services (Excl. Council Housing) (cont.)

Line	2010/11		2011/12
	Original £	Revised £	Budget £
Homelessness & Homelessness Initiative			
327 B & B Accommodation	6,000	6,000	6,000
328 Other Costs	19,110	17,880	18,070
329 Direct Staffing Costs	66,630	36,990	40,940
330 Central Government Contribut'n	(30,000)	(31,050)	(31,050)
331 Income	(3,250)	(1,600)	(1,600)
332 Direct Costs / Income	58,490	28,220	32,360
333 Back Office Staffing Costs	19,320	13,340	12,820
334 Net Cost of Service	77,810	41,560	45,180
Babergh Response (3054)			
335 Purchase of Alarms	10,940	4,000	6,940
336 Running Costs	18,500	18,920	18,520
337 Direct Staffing Costs	41,720	7,050	5,960
338 Income	(111,000)	(91,000)	(111,280)
339 Direct Costs / Income	(39,840)	(61,030)	(79,860)
340 Back Office Staffing Costs	17,990	17,540	18,000
341 Net Cost of Service	(21,850)	(43,490)	(61,860)
Other Housing Services			
342 Debt Counselling & CAB Expenses	40,130	5,310	5,310
343 Computers & Software	12,000	62,000	2,800
344 Other Supplies & Services	52,300	88,700	3,390
345 Direct Staffing Costs	135,040	178,210	130,000
346 Central Government Contribut'n	(120,000)	(209,500)	(14,700)
347 Rental Income	(3,000)	(3,000)	(3,000)
348 Other Income	(600)	(1,580)	(200)
349 Direct Costs / Income	115,870	120,140	123,600
350 Back Office Staffing Costs	45,670	31,380	27,150
351 Capital Charges	3,800	2,950	2,960
352 Net Cost of Service	165,340	154,470	153,710
353 Total Housing & Economic Development	470,430	466,670	434,420

**CONTRACT & ASSET MANAGEMENT
HEAD OF SERVICE - R JONES**

Waste Collection

Lead Manager(s) - P Garnett

Subjective Analysis of Waste Collection

Line	2010/11		2011/12
	Original £000's	Revised £000's	Budget £000's
354 Premises & Transport Expenses	43	39	40
355 Supplies & Services	818	795	923
356 Agency and Contracted Services	1,739	1,754	1,749
357 Direct Staffing Costs	146	153	150
358 Income	(1,586)	(1,694)	(1,889)
359 Direct Costs / Income	1,160	1,047	973
360 Back Office Staffing Costs	57	59	67
361 Capital Charges	222	58	58
362 Net Cost to General Fund	1,440	1,164	1,098

Detailed Breakdown of Waste Collection

	2010/11		2011/12
	Original £	Revised £	Budget £
Domestic Waste Collection (2001)			
363 Contractor Payments	1,405,140	1,405,140	1,393,570
364 Service Costs	84,330	64,700	69,610
365 Direct Staffing Costs	11,770	16,380	12,130
366 Income	(71,250)	(66,950)	(66,950)
367 Direct Costs / Income	1,429,990	1,419,270	1,408,360
368 Back Office Staffing Costs	26,290	21,040	22,200
369 Capital Charges	172,090	0	0
370 Net Cost of Service	1,628,370	1,440,310	1,430,560
Trade & Green Waste Collection (2002;2004;2015)			
371 Contractor Payments	367,280	382,550	390,170
372 Trade Waste Disposal Charges	194,400	194,400	235,400
373 Other Costs	28,380	14,790	33,790
374 Direct Staffing Costs	66,170	73,920	73,030
375 Income	(735,960)	(797,000)	(817,000)
376 Direct Costs / Income	(79,730)	(131,340)	(84,610)
377 Back Office Staffing Costs	12,150	10,470	12,370
378 Capital Charges	(39,390)	2,350	2,350
379 Net Cost of Service	(106,970)	(118,520)	(69,890)

Waste Collection (cont.)

Line	2010/11		2011/12
	Original £	Revised £	Budget £
Recycling Strategy & Consortium (2010-2014;2018)			
380 Contractor Payments	39,440	46,000	40,750
381 Composting & Waste Minimisation	7,550	7,550	6,930
382 Service Costs	458,130	383,050	317,030
383 Direct Staffing Costs	68,350	62,900	65,190
384 Income	(762,600)	(739,700)	(780,630)
385 Direct Costs / Income	(189,130)	(240,200)	(350,730)
386 Back Office Staffing Costs	18,970	27,720	32,570
387 Capital Charges	89,030	55,520	55,520
388 Net Cost of Service	(81,130)	(156,960)	(262,640)
389 Total Waste Collection	1,440,270	1,164,830	1,098,030

**CONTRACT & ASSET MANAGEMENT
HEAD OF SERVICE - R JONES**

Open Spaces

Lead Manager(s) - M Tavernor & S Schleip

Summary of Open Spaces

Line	2010/11		2011/12
	Original £000's	Revised £000's	Budget £000's
390 Premises Expenses	204	187	194
391 Supplies & Services	111	110	106
392 Agency and Contracted Services	858	877	826
393 Direct Staffing Costs	279	166	173
394 Income	(62)	(75)	(75)
395 Direct Costs / Income	1,390	1,265	1,224
396 Back Office Staffing Costs	65	26	30
397 Capital Charges	18	47	50
398 Net Cost to General Fund	1,472	1,338	1,304

Detailed Breakdown of Open Spaces

	2010/11		2011/12
	Original £	Revised £	Budget £
Street Cleansing & Abandoned Vehicles (2170 & 2031)			
399 Contractor Payments	540,640	531,350	516,230
400 Service Costs	7,870	6,690	6,020
401 Coll & Disp of Abandoned Vehicles	2,340	500	500
402 Premises Expenses	11,610	10,240	10,360
403 Direct Staffing Costs	61,420	29,470	29,950
404 Other Income	(20,200)	(17,400)	(17,400)
405 Recharge to Housing Revenue Account	(4,940)	(4,940)	(4,660)
406 Direct Costs / Income	598,740	555,910	541,000
407 Back Office Staffing Costs	14,600	8,090	9,070
408 Net Cost of Service	613,340	564,000	550,070
Footpaths & Countryside Management (1590; 1580-1589)			
409 Footpath Advertisements	4,100	4,100	4,100
410 Other Costs	510	510	510
411 Income	(8,600)	(8,600)	(8,600)
412 Other Grants & Contributions	4,100	6,680	3,700
413 Village of the Year	1,050	920	920
414 Direct Staffing Costs	81,440	25,770	29,040
415 Direct Costs / Income	82,600	29,380	29,670
416 Back Office Staffing Costs	14,870	3,990	4,820
417 Net Cost of Service	97,470	33,370	34,490

Open Spaces (cont.)

Line	2010/11		2011/12
	Original £	Revised £	Budget £
Amenity Areas (1520)			
418 Grounds Maintenance Contracts	214,920	222,390	200,400
419 Contribution to Housing Revenue Account	141,000	133,000	133,000
420 Plants, Trees, Shrubs, Stakes etc.	7,950	7,950	7,950
421 Playground Equipment	2,610	2,610	2,610
422 Other Running Costs	16,000	15,960	16,040
423 Direct Staffing Costs	68,750	53,340	54,760
424 Suffolk CC Reimbursement	(27,350)	(27,350)	(27,350)
425 Other Income	(9,900)	(9,900)	(9,900)
426 Direct Costs / Income	413,980	398,000	377,510
427 Back Office Staffing Costs	10,330	10,080	10,330
428 Capital Charges	1,900	10,260	12,120
429 Net Cost of Service	426,210	418,340	399,960
Parks & Open Spaces (150*;153*;1550)			
430 Grounds Maintenance Contracts	155,820	160,770	146,150
431 Maintenance Contracts	24,360	24,360	24,360
432 Other Premises Costs	10,960	2,970	10,380
433 Playground Equipment	7,620	7,620	7,620
434 Trees, Plants and Shrubs	12,760	12,480	12,690
435 Other Running Costs	20,210	20,490	20,280
436 Direct Staffing Costs	65,400	56,340	56,940
437 Fees and Charges	(1,020)	(1,020)	(1,020)
438 Recharge to Housing Revenue Account	(6,000)	(6,000)	(6,000)
439 Direct Costs / Income	290,110	278,010	271,400
440 Back Office Staffing Costs	16,010	3,950	5,660
441 Capital Charges	360	3,850	5,050
442 Net Cost of Service	306,480	285,810	282,110
Flood Defence & Land Drainage (3935; 3916)			
443 Contract Payments	750	750	750
444 Other Direct Costs	1,600	1,600	1,600
445 Direct Staffing Costs	1,720	2,070	2,060
446 Direct Costs / Income	4,070	4,420	4,410
447 Back Office Staffing Costs	8,720	80	60
448 Capital Charges	15,540	32,910	32,910
448 Net Cost of Service	28,330	37,410	37,380
449 Total Open Services	1,471,830	1,338,930	1,304,010

**CONTRACT & ASSET MANAGEMENT
HEAD OF SERVICE - R JONES**

Asset Management & Other Services

Lead Manager(s) - S Schleip

Summary of Asset Management & Other Services

Line	2010/11		2011/12
	Original £000's	Revised £000's	Budget £000's
450 Premises Expenses	171	170	175
451 Supplies & Services	106	82	108
452 Transport Expenses	4	4	4
453 Agency and Contracted Services	132	128	130
454 Direct Staffing Costs	133	179	181
455 Income	(301)	(270)	(484)
456 Direct Costs / Income	245	293	114
457 Back Office Staffing Costs	117	81	89
458 Capital Charges	64	79	91
459 Net Cost to General Fund	426	452	294

Detailed Breakdown of Asset Management & Other Services

	2010/11		2011/12
	Original £	Revised £	Budget £
Car Parking (2410 - 2416)			
460 Premises - Repairs and Maintenance	13,710	13,710	13,830
461 Premises - Grounds Maintenance	24,050	23,610	24,520
462 Premises - Other Running Costs	69,490	72,840	76,480
463 Other Costs	81,200	66,550	90,650
464 Direct Staffing Costs	55,760	75,900	74,210
465 Income	(220,520)	(182,900)	(332,330)
466 Direct Costs / Income	23,690	69,710	(52,640)
467 Back Office Staffing Costs	33,660	50,140	57,150
468 Capital Charges	9,380	11,170	20,930
469 Net Cost of Service	66,730	131,020	25,440
Public Conveniences (2150)			
470 Contract Payments	73,830	72,460	48,910
471 Sudbury TC Management Fee	34,000	30,000	30,000
472 Equipment, Repairs & Maintenance	16,460	18,820	11,320
473 Rates & Energy Charges	41,810	39,070	23,520
474 Direct Staffing Costs	5,290	9,700	5,810
475 Income	(6,050)	(5,050)	(5,050)
476 Direct Costs / Income	165,340	165,000	114,510
477 Back Office Staffing Costs	5,750	3,500	3,400
478 Capital Charges	30,600	21,990	22,410
479 Net Cost of Service	201,690	190,490	140,320

Asset Management & Other Services (cont.)

Line	2010/11		2011/12
	Original £	Revised £	Budget £
Industrial & Starter Units (2310-2315)			
480 Premises Costs	3,430	4,720	3,840
481 Other Running Costs	310	310	310
482 Direct Staffing Costs	3,940	6,550	6,990
483 Income - Rents	(52,100)	(54,700)	(61,400)
484 Other Fees and Charges	(100)	(2,700)	(4,680)
485 Direct Costs / Income	(44,520)	(45,820)	(54,940)
486 Back Office Staffing Costs	12,200	1,500	1,720
487 Capital Charges	17,140	20,600	22,910
488 Net Cost of Service	(15,180)	(23,720)	(30,310)
East House (3905)			
489 Miscellaneous Expenses	6,040	5,780	1,150
490 Direct Staffing Costs	30	5,830	2,750
491 Direct Costs / Income	6,070	11,610	3,900
492 Back Office Staffing Costs	9,310	6,180	3,910
493 Capital Charges	(2,040)	12,500	12,500
494 Net Cost of Service	13,340	30,290	20,310
Belle Vue House (3906)			
495 Premises - Running Expenses	12,910	8,220	13,310
496 Premises - Repairs & Maintenance	3,100	3,100	5,100
497 Direct Staffing Costs	2,280	1,380	3,270
498 Income	(23,650)	(23,110)	(23,650)
499 Direct Costs / Income	(5,360)	(10,410)	(1,970)
500 Back Office Staffing Costs	5,590	2,330	3,640
501 Capital Charges	9,020	12,410	12,410
502 Net Cost of Service	9,250	4,330	14,080
Asset Management (4809)			
503 Valuation Work	27,810	15,310	15,310
504 Direct Staffing Costs	32,740	55,250	51,160
505 Miscellaneous Income	0	0	(5,600)
506 Direct Costs / Income	60,550	70,560	60,870
507 Back Office Staffing Costs	16,110	12,090	12,980
508 Net Cost of Service	76,660	82,650	73,850

Asset Management & Other Services (cont.)

Line	2010/11		2011/12
	Original £	Revised £	Budget £
Passenger Transport Support & Street Naming (3917 & 3921)			
509 Grounds Maintenance & Premises Costs	1,410	1,410	1,440
510 Other Costs	6,580	6,950	6,950
511 Direct Staffing Costs	32,940	24,010	38,100
512 Miscellaneous Rents	(2,250)	(2,250)	(2,250)
513 Direct Costs / Income	38,680	30,120	44,240
514 Back Office Staffing Costs	34,710	5,080	5,710
515 Net Cost of Service	73,390	35,200	49,950

516	Total Asset Management & Other Services	425,880	450,260	293,640
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**REVENUES & BENEFITS
HEAD OF SERVICE - B HUNTER**

Revenues & Benefits

Lead Manager(s) - A Wilcock & D Williams

Summary of Revenues & Benefits

Line	2010/11		2011/12
	Original £000's	Revised £000's	Budget £000's
517 SRP Costs	0	39	1,515
518 Supplies & Services	931	939	16
519 Transfer Payments	22,770	23,044	23,734
520 Direct Staffing Costs	1,439	1,408	25
521 Income	(23,683)	(23,910)	(24,463)
522 Direct Costs / Income	1,457	1,520	827
523 Back Office Staffing Costs	190	222	7
524 Capital Charges	(38)	0	0
525 Net Cost to General Fund	1,609	1,742	834

Detailed Breakdown of Revenues & Benefits

	2010/11		2011/12
	Original £	Revised £	Budget £
Housing/Council Tax Benefits & Rent Rebates (32*)			
526 Housing/C Tax Benefits Payments	22,670,400	22,937,050	23,625,840
527 War Widows Benefits	34,600	42,030	43,090
528 Other Costs	98,530	163,350	7,710
529 Direct Staffing Costs	924,690	923,190	6,900
Government Grants:-			
530 Housing/C Tax Benefits Grant	(22,822,230)	(23,084,600)	(23,778,700)
531 Admin & Other Grants	(538,690)	(479,680)	(452,330)
532 Legal Costs & Fees Recovered	0	0	0
533 Direct Costs / Income	367,300	501,340	(547,490)
534 Back Office Staffing Costs	45,920	60,700	920
535 Capital Charges	(16,860)	0	0
536 Net Cost of Service	396,360	562,040	(546,570)

Revenues & Benefits (cont.)

Line	2010/11		2011/12
	Original £	Revised £	Budget £
Council Tax Collection (2501)			
537 Legal & Other Costs	20,150	15,730	5,760
538 Summons Costs Write-off	8,000	8,000	0
539 Direct Staffing Costs	330,220	330,220	5,280
540 Summons Costs Recovered	(96,500)	(105,000)	(96,500)
541 Direct Costs / Income	261,870	248,950	(85,460)
542 Back Office Staffing Costs	106,710	130,270	4,210
543 Capital Charges	(8,430)	0	0
544 Net cost of Service	360,150	379,220	(81,250)
NNDR Collection (2701)			
545 Postage Costs & Courier Services	2,030	2,030	2,240
546 Other Costs	2,980	7,890	0
547 Discretionary Rate Relief	65,000	65,000	65,000
548 Direct Staffing Costs	135,280	135,280	1,060
549 Income - Legal Costs	(10,410)	(9,000)	(10,410)
550 Central Government Contribut'n	(125,150)	(125,150)	(125,150)
551 Miscellaneous Income	0	(9,080)	0
552 Direct Costs / Income	69,730	66,970	(67,260)
553 Back Office Staffing Costs	23,390	27,730	1,640
554 Capital Charges	(12,650)	0	0
555 Net cost of Service	80,470	94,700	(65,620)
Suffolk Revenues Partnership (2750)			
556 Partnership Contribution	0	0	1,321,530
557 Implementation Costs	0	0	188,450
558 Direct Staffing Costs	0	38,600	4,940
559 Direct Costs / Income	0	38,600	1,514,920
560 Net Cost of Service	0	38,600	1,514,920
Concessionary Travel (3911, 3912)			
561 Contribution to Countywide Scheme	762,000	680,000	0
562 Reimbursement of Travel Vouchers	30,000	30,000	0
563 Other Administration Costs (inc Postage)	7,050	10,850	0
564 Contracted Services	0	14,190	0
565 Direct Staffing Costs	48,850	19,870	12,160
566 Central Government Funding	(90,430)	(90,430)	0
567 Direct Costs / Income	757,470	664,480	12,160
568 Back Office Staffing Costs	14,420	3,580	0
569 Net Cost of Service	771,890	668,060	12,160
570 Total Revenues & Benefits	1,608,870	1,742,620	833,640

**CORPORATE AND CENTRAL SERVICES
HEAD OF SERVICE - A HUNKIN & B HUNTER**

Corporate Management & Democratic Services

Lead Manager(s) - P Simon, R Amesbury & P Quirk

Summary of Corporate Management & Democratic Services

Line	2010/11		2011/12
	Original £000's	Revised £000's	Budget £000's
571 Supplies & Services	665	662	461
572 Transport Expenses	1	1	1
573 Direct Staffing Costs	1,329	1,517	1,536
574 Income	(447)	(587)	(489)
575 Other Costs	0	45	84
576 Direct Costs / Income	1,548	1,638	1,593
577 Back Office Staffing Costs	361	414	383
578 Capital Charges	(21)	0	0
579 Net Cost to General Fund	1,888	2,052	1,977

Detailed Breakdown of Corporate Management & Democratic Services

	2010/11		2011/12
	Original £	Revised £	Budget £
Corporate Management, Democratic Processes & Shared Services (4802, 4813 & 4901)			
580 Members Allowances	238,780	226,070	229,390
581 Members Travel and Subs	13,100	13,100	13,100
582 Members Courses	12,950	12,950	12,950
583 Printing - Agendas etc.	22,470	26,570	28,270
584 Other Costs	25,700	21,910	18,310
585 Direct Staffing Costs	882,660	1,102,000	1,073,410
586 Miscellaneous Income	0	0	(1,600)
587 Recharge to HRA	(191,250)	(282,870)	(298,330)
588 Direct Costs / Income	1,004,410	1,119,730	1,075,500
589 Back Office Staffing Costs	273,890	320,320	290,040
590 Capital Charges	(8,430)	0	0
591 Net Cost of Service	1,269,870	1,440,050	1,365,540
Performance Management & Improvement (4811;4812)			
592 Best Value - Research/Surveys	11,220	11,220	4,220
593 Other Expenses	3,800	340	410
594 Direct Staffing Costs	88,310	79,190	74,740
595 Direct Costs / Income	103,330	90,750	79,370
596 Back Office Staffing Costs	18,190	36,300	35,870
597 Net Cost of Service	121,520	127,050	115,240

Corporate Management & Democratic Services (cont.)

Line	2010/11		2011/12
	Original £	Revised £	Budget £
Publicity and Information (3908)			
598 Publications	35,320	35,320	35,330
599 Other Costs	730	730	730
600 Direct Staffing Costs	80,180	77,760	78,720
601 Direct Costs / Income	116,230	113,810	114,780
602 Back Office Staffing Costs	1,610	100	120
603 Net Cost of Service	117,840	113,910	114,900
Bank Charges (4992), Audit Fees (4920) and Treasury Management (4971)			
604 Treasury Management Costs	6,310	7,310	7,530
605 Credit Card Charges & Other Contributions	(3,890)	(10,450)	(3,680)
606 Audit Fees	153,600	156,920	133,600
607 Bank Charges	23,070	23,170	23,170
608 Direct Staffing Costs	66,910	71,660	68,450
609 Recharge to HRA	(42,790)	(21,040)	(22,810)
610 Direct Costs / Income	203,210	227,570	206,260
611 Back Office Staffing Costs	4,540	130	160
612 Net Cost of Service	207,750	227,700	206,420
Electoral Registration (2901)			
613 Canvassing Fees	17,000	20,170	17,000
614 Postage / Other Costs	27,830	29,230	27,980
615 Printing / Stationery	2,850	1,500	3,980
616 Direct Staffing Costs	43,120	56,230	58,480
617 Sale of Register	(3,540)	(2,670)	(2,040)
618 Direct Costs / Income	87,260	104,460	105,400
619 Back Office Staffing Costs	23,060	22,110	21,750
620 Capital Charges	(4,220)	0	0
621 Net Cost of Service	106,100	126,570	127,150
Conducting Elections (4805,4806,4808)			
622 Expenses and Fees	1,680	2,810	76,850
623 Adverts, printing, postage etc	3,070	7,370	7,560
624 Direct Staffing Costs	29,250	40,680	55,940
625 Contribution to Council costs	0	(4,190)	0
626 Direct Costs / Income	34,000	46,670	140,350
627 Back Office Staffing Costs	4,960	810	2,210
628 Net Cost of Service	38,960	47,480	142,560

Corporate Management & Democratic Services (cont.)

Line	2010/11		2011/12
	Original £	Revised £	Budget £
Local Land Charges (3903)			
629 County Council Fees & Other Costs	18,400	22,620	21,190
630 Direct Staffing Costs	128,170	83,280	115,910
631 Fees and Charges	(157,000)	(172,000)	(160,500)
632 Direct Costs / Income	(10,430)	(66,100)	(23,400)
633 Back Office Staffing Costs	30,100	33,180	32,790
634 Capital Charges	(8,430)	0	0
635 Net Cost of Service	11,240	(32,920)	9,390
Other Unallocated Costs & Income (3940)			
636 Provision for Legal/Redundancy Costs	0	45,000	84,000
637 Miscellaneous Income	0	(16,000)	(11,250)
638 Unallocated Overheads	550	0	38,020
639 Net Cost of Service	550	29,000	110,770
Partnership Agreements (3919;3946)			
640 Grants	48,140	93,660	0
641 Other Expenditure	0	220	100
642 Direct Staffing Costs	2,920	1,270	1,240
643 Suffolk CC Contribution	(48,140)	(93,660)	0
644 Direct Costs / Income	2,920	1,490	1,340
645 Back Office Staffing Costs	1,730	640	510
646 Net Cost of Service	4,650	2,130	1,850
Other Services (3902, 4807)			
647 Misc Expenses & Donations	500	500	500
648 Other Costs	100	100	100
649 Direct Staffing Costs	6,940	3,310	9,250
650 Direct Costs / Income	7,540	3,910	9,850
651 Back Office Staffing Costs	2,440	0	0
652 Net Cost of Service	9,980	3,910	9,850
653 Total Corporate Management & Democratic Services	1,888,460	2,084,880	2,203,670

**CORPORATE AND CENTRAL SERVICES
HEAD OF SERVICE - A HUNKIN & B HUNTER**

Other Corporate Services

Lead Manager(s) - P Quirk

Summary of Other Corporate Services

Line	2010/11		2011/12
	Original £000's	Revised £000's	Budget £000's
654 Supplies & Services	65	55	61
655 Direct Staffing Costs	29	15	16
656 Income	0	(36)	0
657 Direct Costs / Income	94	34	77
658 Back Office Staffing Costs	36	49	49
659 Net Cost to General Fund	130	83	127

Detailed Breakdown of Other Corporate Services

	2010/11		2011/12
	Original £	Revised £	Budget £
Civil Protection & Emergency Planning (3930-3931)			
660 Contribution to Suffolk County Council	29,830	29,100	26,630
661 Supplies and Services	2,660	2,660	1,490
662 Direct Staffing Costs	1,070	0	1,000
663 Direct Costs / Income	33,560	31,760	29,120
664 Back Office Staffing Costs	33,370	48,520	48,240
665 Net Cost of Service	66,930	80,280	77,360
Corporate Subscriptions (4803)			
666 Local Government Association	11,080	11,080	11,080
667 Regional Employers Group	8,700	8,700	8,700
668 Rural Services Partnership	3,700	3,700	3,700
669 Western Suffolk LSP	9,000	0	9,000
670 Babergh East LSP	400	400	400
671 Direct Staffing Costs	28,140	14,840	15,490
672 Direct Costs / Income	61,020	38,720	48,370
673 Back Office Staffing Costs	2,300	760	1,040
674 Net cost of Service	63,320	39,480	49,410

Other Corporate Services (cont.)

Line	2010/11		2011/12
	Original £	Revised £	Budget £
Business Rates Growth (3945)			
675 Income	0	(35,950)	0
676 Direct Costs / Income	0	(35,950)	0
677 Net Cost of Service	0	(35,950)	0
678 Total Other Corporate Services	130,250	83,810	126,770

ESTABLISHMENT & MANPOWER BUDGET

HQ Staffing and Associated Costs

	2010/11		2011/12
	Original £000	Revised £000	Budget £000
Total			
Salaries & Wages (inc. NI & Pensions)	8,562	8,077	7,284
Other Employee Costs	423	359	321
Supplies and Services	1,214	1,298	1,213
Transport Expenses	263	259	224
Contract Costs	11	11	11
Capital Charges	594	610	426
Miscellaneous Income	(142)	(126)	(85)
Reduced Staffing Costs	(167)		(165)
Total HQ Costs	10,758	10,488	9,229

GENERAL FUND RESERVES

General Reserves

	2009/10	2010/11		2011/12	See Note
	Actual	Original	Revised	Budget	
	£000	£000	£000	£000	
Opening balance - 1 April	2,359	1,463	1,685	1,683	
Addition				250	1
Use	-674	-100	-2	-80	2
				-150	3
Closing balance - 31 March	1,685	1,363	1,683	1,703	

Notes

- (1) New Homes Bonus
- (2) General use of reserves
- (3) Use of reserves for initial net one-off/transitional costs for Mid Suffolk integration and merger - more could have to be used if capitalisation directions not received. There is also an outstanding legal case which could reduce reserves further.

Earmarked Reserves

	Capital Projects	Business Rates Growth	Shared Services	Legal Costs	Total	
	£000	£000	£000	£000	£000	
Opening Balance 1/04/2010	602	482	25	150	1,259	
Addition 2010/11		36			36	
Use 2010/11	-602	-518	-25	-66	-1,211	
Inter-Reserve Transfers 2010/11					0	
Estimated Balance 31/03/2011	0	0	0	84	84	
Addition 2011/12					0	
Use 2011/12				-84	-84	4
Estimated Balance 31/03/2012	0	0	0	0	0	

Note

- (4) Depends on progress/timing and outcome on legal case. May be additional financial requirements.